

1 **Effectiveness of an Online Cognitive Behavioral Therapy Program for Improving Sleep**
2 **Health and Productivity in the Workplace**

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10 **Abstract**

11 *Problem* Sleep disorders are highly prevalent among the adult working population. Employees
12 with significant sleep disorders have been found to be more likely to report difficulty with
13 concentration, problems with organization, interpersonal difficulty, decreased productivity,
14 absenteeism, and falling asleep at work.¹ Even modest sleep deprivation has a negative impact
15 on mood, cognitive performance, and motor function.² Cognitive behavioral therapy for
16 Insomnia (CBTi) is a multi-component, non-pharmacological approach to the treatment of
17 insomnia and other sleep disorders, that has been shown to have better long term
18 effectiveness than prescription sleeping pills.³ Unfortunately, the access to qualified CBTi
19 solutions is limited.

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21 *Method* This was a retrospective, uncontrolled study of 2,138 employees, from five companies,
22 who were offered access to ProjectZ, an internet-based platform, designed to identify prevalent
23 sleep disorders in community dwelling employees and provide them with a personalized CBTi
24 program. Employees completed a brief online sleep health screener which included the
25 proprietary Abbreviated Insomnia Measurement Scale (AIMS), a modified STOP-Bang, the

26 Epworth Sleepiness Score (ESS) and the Work Limitations Questionnaire (WLQ). Perpetuating
27 insomnia factors were also identified. Based on the screening responses, ProjectZ's algorithms
28 offered each employee an individualized, self-paced, online CBTi program to address the sleep
29 issues identified. The program was presented as a group of strategy modules each of which
30 contained a series of differentially weighted challenges. The modules included the core
31 elements of CBTi such as stimulus control, sleep compression, relaxation, cognitive therapy, and
32 sleep hygiene. ProjectZ was gamified with a point system to enhance engagement. Once
33 employees completed all assigned challenges, a final assessment on the AIMS, ESS, WLQ, and
34 satisfaction indices was conducted.

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36 *Results* At baseline, 22% of employees were found to have significant symptoms of insomnia,
37 50% reported symptoms of sleep deprivation, 39% were at significant risk for sleep apnea, and
38 21% manifested excessive daytime sleepiness. Seventy-five percent of employees were found
39 to have at least one significant sleep health issue, 49% two or more, and 28% three or more.
40 The average WLQ score was 4.04%. A cohort of 322 employees completed all of their challenges
41 and completed a final assessment. Within this group, the prevalence of significant insomnia
42 dropped by 93% by program completion. The prevalence of sleep deprivation was reduced by
43 74%, and excessive daytime sleepiness was reduced 77%. Within the cohort that completed a
44 final assessment there was an average decrease of 1.54 percentage points on their WLQ score.
45 This cohort's baseline WLQ score was 3.56%, therefore the reduction represents a 43%
46 decrease in productivity limitation. The decrease in the WLQ score between baseline and final
47 assessment suggests that the productivity of 1.54 full-time employees per 100 was recovered as

48 a result of program participation. Additionally, 94% of employees felt the program was
49 personalized, 85% reported having improved sleep, and 81% reported having improved health.

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51 *Discussion* This study demonstrated the effectiveness of a personalized, self-paced on-line CBTi
52 platform in improving symptoms of insomnia and sleep deprivation, as well as increasing
53 productivity in a diverse workforce population. This is consistent with previous studies that
54 have shown on-line CBTi to be an effective tool.⁴ The improvement of insomnia symptoms
55 obtained here was comparable to or exceeded those observed for in-person CBTi
56 interventions.⁵ CBTi lends itself well to an Internet-based platform because the individual
57 treatment components can each be imparted to and implemented by the patient in an
58 individually-paced, step by step fashion. Our clinical experience in the treatment of insomnia
59 has revealed that, while each individual's history is unique, the factors actively perpetuating
60 insomnia are usually identifiable and reducible to a limited set. Computer algorithms can then
61 be developed to account for these perpetuating elements and to deliver tailored treatment
62 modules for the user to implement on their own.

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64 *Summary* Significant sleep disorders are highly prevalent in the workplace. There is a serious
65 shortage of resources available to address these issues which results in a significant economic
66 burden for employers. CBTi has been demonstrated to be highly effective and is the treatment
67 of choice for insomnia. ProjectZ successfully identified and assessed a wide range of employee
68 sleep health issues, and producing a personalized, self-paced, CBTi program. ProjectZ's CBTi
69 algorithms were not only effective at resolving insomnia but also had a positive impact on

70 reducing employee productivity limitation. The implementation of ProjectZ could therefore
71 represent a meaningful cost savings for an employer while improving the overall health, safety,
72 and productivity of the workforce.

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